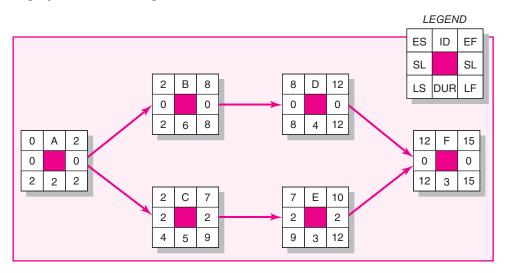
Chapter 13 Progress and Performance Measurement and Evaluation

Given the project network and baseline information below, complete the form to develop a status report for the project at the end of period 4 and the end of period 8. From the data you have collected and computed for periods 4 and 8, what information are you prepared to tell the customer about the status of the project at the end of period 8?



	Project baseline (PV) (in \$)																				
Task	DUR	ES	LF	SL	Budget (PV)) ·	1 2	2 ;	3 4	4 (5 (6 7	7 8	3 9	9 1	0 1	1 1	2 1	3 1	4 1	5
А	2	0	2	0	400	200	200														
В	6	2	8	0	2400			200	600	200	600	200	600								
С	5	2	9	2	1500			200	400	500	100	300									
D	4	8	12	0	1600									400	400	400	400				
Е	3	7	12	2	900								300	400	200						
F	3	12	15	0	600													200	100	300	
	Period PV total			200	200	400	1000	700	700	500	900	800	600	400	400	200	100	300			
			Cun	nulative	PV total	200	400	800	1800	2500	3200	3700	4600	5400	6000	6400	6800	7000	7100	7400	

End of Period 4						
Task	Actual % Complete	EV	AC	PV	CV	SV
Α	Finished		300	400		
В	50%		1000	800		
С	33%		500	600		
D	0%		0			
E	0%					
Cumulative Totals						

End of Period 8										
Task	Actual % Complete	EV	AC	PV	CV	SV				
Α	Finished		300	400						
В	Finished		2200	2400						
С	Finished		1500	1500						
D	25%		300	0						
E	33%		300							
F	0%		0							
Cumulative Totals										

Chapter 17 An Introduction to Agile Project Management

Below is a mini-cases from practice. Please analyze the case and answer the questions by the Agile Project Management perspective.

You've just been assigned to take over a new project from an outgoing project manager. The project is a high-visibility project that is using a development meth-odology that is new to you and to your company. In your transition meetings with the outgoing project manager, he assures you that development is complete, and all you have to do is shepherd the project through acceptance testing and release. As a result, several project team members were released as scheduled.

The acceptance testing does not go as smoothly as planned. The application has more defects than anticipated, and some core functionality is not able to be tested. The project team doesn't feel like they are getting the direction they need to continue moving forward, and the business sponsor has asked you when he can expect to test application functionality you didn't know is in scope. In addition, your project's deadline is rapidly approaching, and interproject dependencies make it unlikely that you will be able to push your launch date.

What do you do? What impact do your decisions have on cost, schedule, and performance?