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**End of Period 8**

<b>Task</b>	<b>Actual % Complete</b>	<b>EV</b>	<b>AC</b>	<b>PV</b>	<b>CV</b>	<b>SV</b>
A	Finished	—	300	400	—	—
B	Finished	—	2200	2400	—	—
C	Finished	—	1500	1500	—	—
D	25%	—	300	0	—	—
E	33%	—	300	—	—	—
F	0%	—	0	—	—	—
<b>Cumulative Totals</b>		—	—	—	—	—

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Chapter 17 *An Introduction to Agile Project Management*

Below is a mini-cases from practice. Please analyze the case and answer the questions by the Agile Project Management perspective.

You've just been assigned to take over a new project from an outgoing project manager. The project is a high-visibility project that is using a development methodology that is new to you and to your company. In your transition meetings with the outgoing project manager, he assures you that development is complete, and all you have to do is shepherd the project through acceptance testing and release. As a result, several project team members were released as scheduled.

The acceptance testing does not go as smoothly as planned. The application has more defects than anticipated, and some core functionality is not able to be tested. The project team doesn't feel like they are getting the direction they need to continue moving forward, and the business sponsor has asked you when he can expect to test application functionality you didn't know is in scope. In addition, your project's deadline is rapidly approaching, and interproject dependencies make it unlikely that you will be able to push your launch date.

**What do you do? What impact do your decisions have on cost, schedule, and performance?**